

# Sustaining Peace in Mali and the Sahel Region through Strengthening Peacekeeping Training Capacities Phase II

Management Response

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C2017.TARPT024.DEUMFA

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Geneva, Switzerland

<b>Name of programme/office/unit:</b>	UNITAR Division for Peace, Peacekeeping Training Programme		
<b>Name of programme manager</b>	Evariste KARAMBIZI		
<b>Name of project undertaking</b>	Sustaining Peace in Mali and the Sahel Region through Strengthening Peacekeeping Training Capacities, Phase II	<b>AGB #</b>	C2017.TARPT024.DEUMFA
<b>Name of evaluation</b>	Final evaluation		
<b>Date:</b>	03.04.2019		

### SECTION I – Comments on Findings, Conclusions

- Comments made after the first submission were only partially taken into account. The biggest limitation of the evaluation (i.e. project still ongoing) is not mentioned anywhere and findings attribute the non-measurability of the impact only to a weak logical framework.
- In several parts of the report, information are presented in a very unstructured manner. The link between outcome – output – activity – evaluation results is far from being clear and we are seriously concerned that this may lead to misunderstandings (please refer to comments in the report).
- Report still presents several inaccuracies that were not addressed after the first round of comments (please refer to comments in the report).
- Layout can be substantially improved.

SECTION II - RECOMMENDATIONS						
Recommendation		Management Response and Planned Action				Update on status in 2019 (planned, under implementation, implemented)
		Accepted Partially Accepted Rejected	Planned action	Budget allocated (if necessary)	Status (planned, under implementation, implemented)	
1.	Conduct needs assessment and consultations prior to the next phase' design.	Accepted	<ul style="list-style-type: none"> <li>- Organization of regular consultations with focal persons from PCC;</li> <li>- Organization of regular</li> </ul>	Budget allocated under phase III of the project	Under implementation	Under implementation

			consultations with MINUSMA representatives, as well as UNDPO representatives.			
		<b>Management Comments:</b> No comments				
Recommendation		Accepted Partially accepted Rejected	Planned action	Budget allocated (if necessary)	Status (planned, under implementation, implemented)	Update on status in 2019 (planned, under implementation, implemented)
2.	Consider key strategic documents for greater alignment within MINUSMA.	Accepted	- Organization of regular consultations with MINUSMA representatives, as well as UNDPO representatives.	Budget allocated under phase III of the project	Implemented	Implemented
		<b>Management Comments:</b> No comments				
Recommendation		Accepted Partially accepted Rejected	Planned action	Budget allocated (if necessary)	Status (planned, under implementation, implemented)	Update on status in 2019 (planned, under implementation, implemented)
3.	Strengthen coordination with key stakeholders operating in Mali and the Sahel by formalizing the project board.	Partially accepted	- Organization of regular consultations with key stakeholders operating in Mali and the Sahel.	Budget allocated under phase III of the project	Under implementation	Under implementation

		<b>Management Comments:</b> While the management recognizes the importance of regular consultations, it believes that the formalization of a project board won't be a viable option.				
Recommendation		Accepted Partially accepted Rejected	Planned action	Budget allocated (if necessary)	Status (planned, under implementation, implemented)	Update on status in 2019 (planned, under implementation, implemented)
4.	Strengthen a framework for measuring stronger project's results such as knowledge and skills and attitudinal change as well as define the key indicators of success for EMPABB to become a center of excellence.	Partially accepted	- Review of the logical framework of the project	n/a	Planned	Planned
		<b>Management Comments:</b> <u>Management requests support from PPRS to review the logical framework of the project.</u>				
Recommendation		Accepted Partially accepted Rejected	Planned action	Budget allocated (if necessary)	Status (planned, under implementation, implemented)	Update on status in 2019 (planned, under implementation, implemented)
5.	Define and implement an incentive structure to encourage female participation, especially amongst female trainers.	Accepted	- Conduct of an assessment in the 7 countries participating in the project on the challenges and opportunities for women participation in police forces; - Organization of 1 2-day high-level meeting with	Budget allocated under phase III of the project	Implemented	Implemented

			representatives from Ministries of Defense, Ministries of Interior, or equivalent from the 7 countries participating in the project.			
		<b>Management Comments:</b> No comments				
Recommendation		Accepted Partially accepted Rejected	Planned action	Budget allocated (if necessary)	Status (planned, under implementation, implemented)	Update on status in 2019 (planned, under implementation, implemented)
6.	Request detailed expenditure reports mid-course of the project to better monitor expenditures to implementing partners.	Not accepted	n/a	n/a	n/a	n/a
		<b>Management Comments:</b> As indicated in the initial comments submitted by management, mid-term reports are not requested by the Institute's financial rules and regulations.				
Recommendation		Accepted Partially accepted Rejected	Planned action	Budget allocated (if necessary)	Status (planned, under implementation, implemented)	Update on status in 2019 (planned, under implementation, implemented)
7.	Develop an exit strategy and a fund-raising strategy to ensure continuity of activities.	Not accepted	n/a	n/a	n/a	n/a
		<b>Management Comments:</b> Management disagrees with evaluator's interpretation of sustainability only in terms of availability of funding. Phase III of the project foresees number of activities that will ensure the long-term sustainability of results irrespective of funding availability.				